



Economic Impact of the Interstate 29/35 Connections Project

The kcICON project will reconstruct/rehabilitate about four miles of Interstate 29/35 from just north of Route 210 (Armour Road) in North Kansas City, Clay County, continuing south over the Missouri River into the northeast corner of the downtown Kansas City, Mo., freeway loop. The project investment will be \$247.8 million dollars and will take approximately four years to complete.

The project includes improving outdated interchanges and the construction of an iconic river bridge to replace the existing Paseo Bridge. The new structure will be named the Christopher S. Bond Bridge. An average of 102,000 vehicles travel this corridor each day - many as part of their daily commute, others traveling to points within the corridor, and others still making a longer journey to and from locations beyond the greater Kansas City area.

Over the next 20 years, every dollar of project investment returns (benefit-cost ratio):

- 0.03 : 1.00 in new net general revenues totaling \$6.6 million**
- 0.88 : 1.00 in new personal income totaling \$217.5 million**
- 1.52 : 1.00 in new value-added (GSP) totaling \$376.4 million**
- 2.41 : 1.00 in new economic activity (output) totaling \$598.2 million**

On average each year, the project creates:

- 160 new jobs annually paying an average wage of \$40,788 per job**
- \$0.02 million in new net general revenues annually**
- \$8.69 million in new personal income annually**
- \$13.42 million in new value-added to the economy annually**
- \$21.19 million annually in new economic activity**



MISSOURI DEPARTMENT OF ECONOMIC DEVELOPMENT



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ECONOMIC IMPACT ANALYSIS FOR MISSOURI

Date Completed 15-Apr-08
Requested by MODOT

kcICON Project Kansas City

20-YEAR BENEFIT-COST IMPACT		
	Benefit Ratio	20-Year Sum
NET GENERAL REVENUE	0.03 : 1.00	\$6.620 million
PERSONAL INCOME	0.88 : 1.00	\$217.505 million
VALUE-ADDED / GSP	1.52 : 1.00	\$376.409 million
ECONOMIC OUTPUT	2.41 : 1.00	\$598.176 million

ANNUAL AVERAGE ECONOMIC IMPACT		
160 new JOBS each year paying an avg wage of		\$40,788
\$0.023 million new NET GENERAL REVENUES each year		
\$8.693 million new PERSONAL INCOME each year		
\$13.417 million new VALUE-ADDED / GSP each year		
\$21.193 million new ECONOMIC OUTPUT each year		

ANNUAL ECONOMIC IMPACTS (2007\$)	1-YEAR	2-YEARS	3-YEARS	4-YEARS	5-YEARS	6-YEARS	7-YEARS	8-YEARS	9-YEARS	10-YEARS	11-YEARS	12-YEARS
Employment	540	348	834	799	647	34	33	38	48	60	73	84
Population	58	91	180	256	309	290	276	265	257	250	246	243
Wage and Salary Income	\$17,560,000	\$14,840,658	\$34,685,325	\$34,610,085	\$29,108,302	\$3,734,071	\$2,407,023	\$1,727,924	\$1,623,497	\$1,763,212	\$2,093,948	\$2,556,480
Total Personal Income	\$17,560,000	\$15,738,318	\$36,418,644	\$37,085,521	\$32,070,136	\$6,404,873	\$4,840,338	\$4,112,293	\$3,788,698	\$3,886,456	\$4,141,891	\$4,451,027
Value-Added/Gross State Product	\$74,161,842	\$21,563,423	\$52,587,075	\$51,021,714	\$41,527,455	\$1,349,841	\$1,903,389	\$2,873,233	\$4,292,267	\$5,849,688	\$7,408,244	\$8,827,278
Total Economic Output	\$107,204,583	\$37,806,886	\$92,878,122	\$89,418,446	\$72,040,663	\$173,097	\$1,107,777	\$2,804,039	\$5,262,110	\$7,823,405	\$10,453,893	\$12,942,591

ANNUAL FISCAL IMPACTS (2007\$)	1-YEAR	2-YEARS	3-YEARS	4-YEARS	5-YEARS	6-YEARS	7-YEARS	8-YEARS	9-YEARS	10-YEARS	11-YEARS	12-YEARS
General Revenues	\$2,773,568	\$780,723	\$1,893,296	\$1,837,103	\$1,517,462	\$201,571	\$206,877	\$205,961	\$220,963	\$242,960	\$270,022	\$294,783
General Expenditures	\$270,239	\$128,434	\$384,782	\$192,033	(\$67,105)	(\$616,585)	(\$599,923)	(\$579,641)	(\$557,516)	(\$535,434)	(\$515,693)	(\$499,715)
Net General Revenue	\$3,043,807	\$909,157	\$2,278,078	\$2,029,136	\$1,450,357	(\$415,014)	(\$393,046)	(\$373,680)	(\$336,553)	(\$292,475)	(\$245,671)	(\$204,932)
Project Investment	(\$5,200,000)	(\$20,720,000)	(\$26,862,000)	(\$68,483,000)	(\$68,483,000)	(\$50,552,779)	\$0	\$0	\$0	\$0	\$0	\$0

CUMULATIVE BENEFIT-COST (2007\$)	1-YEAR	2-YEARS	3-YEARS	4-YEARS	5-YEARS	6-YEARS	7-YEARS	8-YEARS	9-YEARS	10-YEARS	11-YEARS	12-YEARS
Cumulative Net General Revenues	\$3,043,807	\$3,952,964	\$6,231,042	\$8,260,178	\$9,710,535	\$9,295,521	\$8,902,475	\$8,528,795	\$8,192,242	\$7,899,768	\$7,654,097	\$7,449,165
Cumulative General Revenues	\$3,043,807	\$3,952,964	\$6,231,042	\$8,260,178	\$9,710,535	\$9,295,521	\$8,902,475	\$8,528,795	\$8,192,242	\$7,899,768	\$7,654,097	\$7,449,165
General Revenue Benefit Ratio	N/A	N/A	N/A	0.07	0.05	0.04	0.04	0.03	0.03	0.03	0.03	0.03
Cumulative Total Personal Income	\$17,560,000	\$33,298,318	\$69,716,962	\$106,802,483	\$138,872,619	\$145,277,492	\$150,117,829	\$154,230,123	\$158,018,821	\$161,905,276	\$166,047,168	\$170,498,194
Personal Income Benefit Ratio	3.38	1.28	1.32	0.88	0.73	0.59	0.61	0.62	0.64	0.65	0.67	0.69
Cumulative Gross State Product	\$74,161,842	\$95,725,265	\$148,312,340	\$199,334,054	\$240,861,509	\$242,211,350	\$244,114,739	\$246,987,971	\$251,280,238	\$257,129,926	\$264,538,170	\$273,365,448
Gross State Product Benefit Ratio	14.26	3.69	2.81	1.64	1.27	0.98	0.99	1.00	1.01	1.04	1.07	1.10
Cumulative Output	\$107,204,583	\$145,011,469	\$237,889,590	\$327,308,036	\$399,348,699	\$399,521,796	\$400,629,573	\$403,433,612	\$408,695,723	\$416,519,128	\$426,973,021	\$439,915,612
Output Benefit Ratio	20.62	5.59	4.51	2.70	2.10	1.61	1.62	1.63	1.65	1.68	1.72	1.78
Cumulative Project Investment (Cost Factor)	\$5,200,000	\$25,920,000	\$52,782,000	\$121,265,000	\$189,748,000	\$247,800,000	\$247,800,000	\$247,800,000	\$247,800,000	\$247,800,000	\$247,800,000	\$247,800,000

ASSUMPTIONS

Engineering costs of \$10.9 million. Gain of \$10.9 million in Professional Technical Services industry in CY 2007-2011.
 Right of Way costs of \$12.1 million. Gain of \$0.726 million in Real Estate industry from transaction fees in CY 2007.
 Construction costs of \$224.8 million. Gain of \$224.8 million in Construction industry in CY 2008-2011.
 Production Cost Impact: Average business production costs savings of 0.06% per year in CY 2012-2026. Cost savings derived from FHWA production cost factors scaled to current time period, industry mix, type of project, regional output and transportation costs.
 Project Investment/Costs: MoDOT costs of \$247.8 million split into 90% federal funds and 10% dedicated general revenue funds.
 Impacts occur in the Kansas City Region. Assumptions provided by DED. Estimated using REMI-9-Regional Model (remi-fiscal-9-jun07).





ECONOMIC IMPACT ANALYSIS FOR MISSOURI

kcICON Project Kansas City

ANNUAL ECONOMIC IMPACTS (2007\$)	13-YEARS	14-YEARS	15-YEARS	16-YEARS	17-YEARS	18-YEARS	19-YEARS	20-YEARS	21-YEARS	22-YEARS	23-YEARS	24-YEARS	25-YEARS
Employment	95	104	112	116	118	118	119	118	116	114	111	108	105
Population	241	240	239	238	237	237	236	233	231	229	226	222	220
Wage and Salary Income	\$2,939,235	\$3,324,278	\$3,731,485	\$3,982,984	\$4,159,165	\$4,274,655	\$4,334,812	\$4,351,069	\$4,281,414	\$4,230,386	\$4,126,262	\$4,040,890	\$3,907,594
Total Personal Income	\$4,854,700	\$5,258,041	\$5,682,334	\$5,875,834	\$6,177,553	\$6,343,557	\$6,361,756	\$6,452,857	\$6,511,155	\$6,445,299	\$6,406,460	\$6,381,524	\$6,391,483
Value-Added/Gross State Product	\$10,143,089	\$11,354,543	\$12,352,745	\$13,090,053	\$13,668,556	\$14,020,195	\$14,224,373	\$14,190,343	\$14,190,343	\$14,122,284	\$14,020,195	\$13,702,586	\$13,566,467
Total Economic Output	\$15,165,858	\$17,173,605	\$19,033,890	\$20,213,582	\$20,973,577	\$21,597,453	\$22,017,151	\$22,085,210	\$22,153,270	\$21,812,974	\$21,529,394	\$21,189,098	\$20,837,458

ANNUAL FISCAL IMPACTS (2007\$)	13-YEARS	14-YEARS	15-YEARS	16-YEARS	17-YEARS	18-YEARS	19-YEARS	20-YEARS	21-YEARS	22-YEARS	23-YEARS	24-YEARS	25-YEARS
General Revenues	\$320,663	\$343,396	\$364,629	\$372,463	\$378,688	\$380,929	\$379,882	\$374,881	\$370,436	\$363,749	\$358,242	\$349,075	\$340,705
General Expenditures	(\$487,635)	(\$477,015)	(\$470,412)	(\$466,428)	(\$463,492)	(\$461,784)	(\$459,674)	(\$457,995)	(\$455,890)	(\$453,414)	(\$451,279)	(\$448,529)	(\$445,012)
Net General Revenue	(\$166,972)	(\$133,618)	(\$105,783)	(\$93,965)	(\$84,804)	(\$80,855)	(\$79,793)	(\$83,114)	(\$85,455)	(\$89,665)	(\$93,036)	(\$99,454)	(\$104,308)
Project Investment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CUMULATIVE BENEFIT-COST (2007\$)	13-YEARS	14-YEARS	15-YEARS	16-YEARS	17-YEARS	18-YEARS	19-YEARS	20-YEARS	21-YEARS	22-YEARS	23-YEARS	24-YEARS	25-YEARS
Cumulative Net General Revenues	\$7,282,193	\$7,148,575	\$7,042,792	\$6,948,827	\$6,864,023	\$6,783,168	\$6,703,375	\$6,620,261	\$6,534,807	\$6,445,142	\$6,352,105	\$6,252,651	\$6,148,343
Cumulative General Revenues	\$7,282,193	\$7,148,575	\$7,042,792	\$6,948,827	\$6,864,023	\$6,783,168	\$6,703,375	\$6,620,261	\$6,534,807	\$6,445,142	\$6,352,105	\$6,252,651	\$6,148,343
Net General Revenue Benefit Ratio	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.02
Cumulative Total Personal Income	\$175,352,894	\$180,610,935	\$186,293,269	\$192,169,103	\$198,346,656	\$204,690,214	\$211,051,970	\$217,504,827	\$224,015,982	\$230,461,281	\$236,867,741	\$243,249,265	\$249,640,748
Personal Income Benefit Ratio	0.71	0.73	0.75	0.78	0.80	0.83	0.85	0.88	0.90	0.93	0.96	0.98	1.01
Cumulative Gross State Product	\$283,508,538	\$294,863,081	\$307,215,826	\$320,305,879	\$333,974,435	\$347,994,630	\$362,219,003	\$376,409,346	\$390,599,689	\$404,721,973	\$418,742,168	\$432,444,754	\$446,011,221
Gross State Product Benefit Ratio	1.14	1.19	1.24	1.29	1.35	1.40	1.46	1.52	1.58	1.63	1.69	1.75	1.80
Cumulative Output	\$455,081,471	\$472,255,075	\$491,288,965	\$511,502,547	\$532,476,124	\$554,073,577	\$576,090,728	\$598,175,939	\$620,329,208	\$642,142,182	\$663,671,575	\$684,860,673	\$705,698,131
Output Benefit Ratio	1.84	1.91	1.98	2.06	2.15	2.24	2.32	2.41	2.50	2.59	2.68	2.76	2.85
Cumulative Project Investment (Cost Factor)	\$247,800,000	\$247,800,000	\$247,800,000	\$247,800,000	\$247,800,000	\$247,800,000	\$247,800,000	\$247,800,000	\$247,800,000	\$247,800,000	\$247,800,000	\$247,800,000	\$247,800,000



kcICON Project



ANNUAL FISCAL IMPACTS (2007\$)

	1-YEAR	2-YEARS	3-YEARS	4-YEARS	5-YEARS	6-YEARS	7-YEARS	8-YEARS	9-YEARS	10-YEARS	11-YEARS	12-YEARS
State General Revenues												2018
Individual Income Tax	\$589,584	\$494,486	\$1,186,151	\$1,157,396	\$961,142	\$146,549	\$137,717	\$130,631	\$135,560	\$146,549	\$161,748	\$176,228
Corporate Income Tax	\$1,967,634	\$110,064	\$269,234	\$257,140	\$207,994	(\$468)	\$3,503	\$6,004	\$9,080	\$12,200	\$15,322	\$17,951
Direct Sales Tax	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Indirect Sales & Use Tax	\$170,958	\$140,968	\$353,329	\$339,393	\$278,163	\$40,601	\$50,897	\$54,967	\$61,543	\$68,599	\$76,179	\$82,757
Other Tax	\$27,317	\$21,659	\$52,037	\$51,174	\$43,164	\$9,161	\$9,082	\$8,835	\$9,093	\$9,605	\$10,321	\$10,978
Other Charges & Revenues	\$18,075	\$13,546	\$32,545	\$32,000	\$26,999	\$5,728	\$5,679	\$5,525	\$5,686	\$6,007	\$6,452	\$6,867
Other Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$2,773,568	\$780,723	\$1,893,296	\$1,837,103	\$1,517,462	\$201,571	\$206,877	\$205,961	\$220,963	\$242,960	\$270,022	\$294,783
State General Expenditures												
Higher Education	(\$8,344)	(\$13,648)	(\$27,266)	(\$39,189)	(\$47,744)	(\$45,382)	(\$43,800)	(\$42,588)	(\$41,664)	(\$40,997)	(\$40,565)	(\$40,339)
Elementary & Secondary Education	(\$25,880)	(\$41,962)	(\$83,842)	(\$120,464)	(\$146,857)	(\$139,565)	(\$134,739)	(\$130,939)	(\$128,166)	(\$126,112)	(\$124,777)	(\$124,058)
Social Services	\$345,678	\$252,121	\$631,895	\$547,170	\$365,704	(\$205,189)	(\$202,929)	(\$193,687)	(\$179,823)	(\$163,802)	(\$147,986)	(\$134,122)
Health & Mental Health	(\$7,377)	(\$12,046)	(\$24,072)	(\$34,599)	(\$42,157)	(\$40,062)	(\$38,665)	(\$37,597)	(\$36,786)	(\$36,201)	(\$35,821)	(\$35,615)
Transportation	(\$114)	(\$184)	(\$367)	(\$527)	(\$642)	(\$610)	(\$589)	(\$573)	(\$560)	(\$551)	(\$546)	(\$542)
Public Safety & Corrections	(\$7,705)	(\$12,601)	(\$25,171)	(\$36,190)	(\$44,088)	(\$41,911)	(\$40,442)	(\$39,333)	(\$38,470)	(\$37,854)	(\$37,464)	(\$37,248)
Natural Resources & Conservation	(\$80)	(\$166)	(\$332)	(\$478)	(\$582)	(\$553)	(\$534)	(\$519)	(\$508)	(\$500)	(\$495)	(\$492)
Administration & Other Departments	(\$25,161)	(\$41,705)	(\$83,318)	(\$119,745)	(\$145,933)	(\$138,744)	(\$133,814)	(\$130,117)	(\$127,344)	(\$125,290)	(\$123,955)	(\$123,236)
Debt Interest	(\$778)	(\$1,374)	(\$2,745)	(\$3,946)	(\$4,807)	(\$4,569)	(\$4,410)	(\$4,288)	(\$4,194)	(\$4,127)	(\$4,084)	(\$4,061)
Other Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$270,239	\$128,434	\$384,782	\$192,033	(\$67,105)	(\$616,585)	(\$599,923)	(\$579,641)	(\$557,516)	(\$535,434)	(\$515,693)	(\$499,715)
State Incentives	\$3,043,807	\$909,157	\$2,278,078	\$2,029,136	\$1,450,357	(\$415,014)	(\$393,046)	(\$373,680)	(\$336,553)	(\$292,475)	(\$245,671)	(\$204,932)
Net State General Revenues	\$6,087,614	\$1,818,314	\$4,556,156	\$4,058,273	\$2,900,713	(\$830,027)	(\$786,092)	(\$747,360)	(\$673,106)	(\$584,949)	(\$491,342)	(\$409,864)

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ANNUAL FISCAL IMPACTS (2007\$)

	13-YEARS	14-YEARS	15-YEARS	16-YEARS	17-YEARS	18-YEARS	19-YEARS	20-YEARS	21-YEARS	22-YEARS	23-YEARS	24-YEARS	25-YEARS
State General Revenues													
Individual Income Tax	\$191,633	\$205,497	\$218,334	\$223,366	\$227,577	\$229,014	\$227,988	\$225,215	\$222,134	\$217,820	\$214,534	\$208,475	\$203,340
Corporate Income Tax	\$20,539	\$22,676	\$24,658	\$25,438	\$26,116	\$26,434	\$26,609	\$26,301	\$26,126	\$25,869	\$25,551	\$25,099	\$24,473
Direct Sales Tax	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Indirect Sales & Use Tax	\$89,460	\$95,129	\$100,525	\$102,176	\$103,179	\$103,530	\$103,372	\$101,652	\$100,641	\$98,779	\$97,044	\$94,788	\$92,492
Other Tax	\$11,707	\$12,365	\$12,991	\$13,217	\$13,423	\$13,505	\$13,484	\$13,361	\$13,248	\$13,094	\$12,991	\$12,745	\$12,550
Other Charges & Revenues	\$7,323	\$7,730	\$8,121	\$8,265	\$8,394	\$8,446	\$8,429	\$8,353	\$8,287	\$8,186	\$8,122	\$7,967	\$7,850
Other Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$320,663	\$343,396	\$364,629	\$372,463	\$378,688	\$380,929	\$379,882	\$374,881	\$370,436	\$363,749	\$358,242	\$349,075	\$340,705
State General Expenditures													
Higher Education	(\$40,319)	(\$40,298)	(\$40,463)	(\$40,555)	(\$40,648)	(\$40,699)	(\$40,668)	(\$40,545)	(\$40,380)	(\$40,134)	(\$39,898)	(\$39,590)	(\$39,220)
Elementary & Secondary Education	(\$123,955)	(\$123,955)	(\$124,469)	(\$124,777)	(\$124,982)	(\$125,188)	(\$125,085)	(\$124,674)	(\$124,161)	(\$123,442)	(\$122,723)	(\$121,696)	(\$120,669)
Social Services	(\$122,210)	(\$111,734)	(\$103,621)	(\$98,754)	(\$95,046)	(\$92,879)	(\$91,072)	(\$90,456)	(\$89,860)	(\$89,665)	(\$89,655)	(\$89,768)	(\$89,470)
Health & Mental Health	(\$35,595)	(\$35,585)	(\$35,728)	(\$35,810)	(\$35,882)	(\$35,934)	(\$35,903)	(\$35,800)	(\$35,656)	(\$35,430)	(\$35,225)	(\$34,948)	(\$34,629)
Transportation	(\$542)	(\$542)	(\$544)	(\$545)	(\$547)	(\$547)	(\$547)	(\$545)	(\$543)	(\$540)	(\$536)	(\$532)	(\$527)
Public Safety & Corrections	(\$37,228)	(\$37,217)	(\$37,371)	(\$37,454)	(\$37,536)	(\$37,577)	(\$37,546)	(\$37,443)	(\$37,289)	(\$37,053)	(\$36,837)	(\$36,550)	(\$36,221)
Natural Resources & Conservation	(\$492)	(\$491)	(\$493)	(\$494)	(\$496)	(\$496)	(\$496)	(\$494)	(\$492)	(\$489)	(\$486)	(\$483)	(\$478)
Administration & Other Departments	(\$123,236)	(\$123,134)	(\$123,647)	(\$123,955)	(\$124,263)	(\$124,366)	(\$124,263)	(\$123,955)	(\$123,442)	(\$122,620)	(\$121,901)	(\$120,977)	(\$119,847)
Debt Interest	(\$4,059)	(\$4,058)	(\$4,074)	(\$4,083)	(\$4,092)	(\$4,098)	(\$4,095)	(\$4,082)	(\$4,066)	(\$4,040)	(\$4,016)	(\$3,986)	(\$3,950)
Other Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	(\$487,635)	(\$477,015)	(\$470,412)	(\$466,428)	(\$463,492)	(\$461,784)	(\$459,674)	(\$457,995)	(\$455,890)	(\$453,414)	(\$451,279)	(\$448,529)	(\$445,012)
State Incentives	(\$166,972)	(\$133,618)	(\$105,783)	(\$93,965)	(\$84,804)	(\$80,855)	(\$79,793)	(\$83,114)	(\$85,455)	(\$89,665)	(\$93,036)	(\$99,454)	(\$104,308)
Net State General Revenues	(\$333,943)	(\$267,237)	(\$211,565)	(\$187,931)	(\$169,608)	(\$161,709)	(\$159,586)	(\$166,228)	(\$170,909)	(\$179,330)	(\$186,073)	(\$198,909)	(\$208,615)

kcICON Project



ANNUAL INDUSTRY IMPACTS (2007\$)

Employment	1-YEAR	2-YEARS	3-YEARS	4-YEARS	5-YEARS	6-YEARS	7-YEARS	8-YEARS	9-YEARS	10-YEARS	11-YEARS	12-YEARS
Farm	0	0	0	0	0	0	0	0	0	0	0	0
State & Local Government	5	7	14	20	24	23	22	21	21	20	20	19
Federal Civilian Government	0	0	0	0	0	0	0	0	0	0	0	0
Federal Military Government	0	0	0	0	0	0	0	0	0	0	0	0
Agriculture, Forestry, & Fishing	1	0	0	0	0	0	0	0	0	0	0	0
Mining	0	0	0	0	0	0	0	0	0	0	0	0
Utilities	2	1	1	1	1	0	0	0	0	0	0	0
Construction	53	204	491	476	391	17	7	2	0	(0)	0	1
Manufacturing	8	7	17	14	9	(3)	(1)	0	2	3	5	6
Wholesale Trade	6	5	12	11	8	(0)	0	1	1	2	2	3
Retail Trade	38	37	91	89	74	7	6	7	7	9	10	11
Transportation & Warehousing	4	2	6	5	3	(1)	(1)	(0)	0	0	1	1
Information	4	2	5	4	3	(1)	(0)	(0)	0	1	1	1
Finance & Insurance	24	6	15	11	6	(7)	(5)	(3)	(1)	1	3	5
Real Estate, Rental, & Leasing	175	3	8	7	5	0	0	1	2	2	3	4
Professional & Technical Services	94	18	38	35	27	(1)	(0)	0	1	2	3	4
Management of Companies & Enterprises	2	1	2	2	1	(1)	(1)	(0)	(0)	0	0	1
Administrative & Waste Remed Services	59	12	28	26	20	(1)	(0)	1	2	3	4	5
Educational Services	4	3	7	6	4	(0)	(0)	0	1	1	2	2
Health Care & Social Assistance	11	9	21	20	16	2	3	4	5	6	7	8
Arts, Entertainment, & Recreation	5	3	7	6	4	(1)	(1)	(0)	0	1	1	1
Accommodation & Food Services	22	15	37	34	26	1	2	3	4	5	7	8
Other Services	22	14	33	30	24	1	1	2	2	3	4	5
Total	539	348	833	800	646	35	32	37	47	60	73	84

Labor & Proprietor Income	1-YEAR	2-YEARS	3-YEARS	4-YEARS	5-YEARS	6-YEARS	7-YEARS	8-YEARS	9-YEARS	10-YEARS	11-YEARS	12-YEARS
Farm	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State & Local Government	\$217,400	\$344,331	\$684,708	\$980,972	\$1,190,998	\$1,132,935	\$1,093,253	\$1,068,998	\$1,054,387	\$1,040,790	\$1,035,089	\$1,038,897
Federal Civilian Government	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal Military Government	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Agriculture, Forestry, & Fishing	\$38,180	\$5,234	\$11,631	\$12,092	\$10,478	\$5,190	\$5,611	\$6,357	\$7,544	\$8,812	\$10,052	\$11,459
Mining	\$3,427	\$4,042	\$8,525	\$9,460	\$8,720	\$3,503	\$2,148	\$1,355	\$961	\$890	\$823	\$1,070
Utilities	\$225,100	\$101,279	\$221,638	\$226,838	\$194,712	\$51,492	\$30,533	\$17,841	\$12,591	\$11,249	\$12,337	\$15,243
Construction	\$3,567,000	\$13,913,727	\$33,851,816	\$33,294,147	\$27,676,599	\$1,385,473	\$638,989	\$229,425	\$24,602	(\$44,234)	(\$38,022)	\$5,706
Manufacturing	\$801,100	\$802,137	\$1,759,840	\$1,729,124	\$1,389,646	\$249,141	\$160,129	\$152,950	\$187,581	\$253,359	\$324,635	\$405,162
Wholesale Trade	\$593,200	\$565,721	\$1,242,686	\$1,230,356	\$1,015,614	\$203,510	\$126,967	\$94,581	\$93,750	\$110,918	\$136,708	\$164,025
Retail Trade	\$1,380,000	\$1,437,231	\$3,435,382	\$3,520,824	\$3,039,683	\$542,259	\$389,890	\$305,900	\$276,011	\$283,387	\$312,980	\$350,936
Transportation & Warehousing	\$278,000	\$256,809	\$537,897	\$568,706	\$495,816	\$142,466	\$62,279	\$16,560	(\$5,382)	(\$8,993)	(\$5,849)	\$2,853
Information	\$558,400	\$399,166	\$829,625	\$858,304	\$734,284	\$187,313	\$76,842	\$17,742	(\$4,228)	(\$5,248)	\$8,043	\$27,106
Finance & Insurance	\$1,907,000	\$644,851	\$1,478,531	\$1,352,747	\$967,294	(\$143,685)	(\$180,399)	(\$142,698)	(\$53,042)	\$54,728	\$168,145	\$276,740
Real Estate, Rental, & Leasing	\$4,969,000	\$181,679	\$392,507	\$399,106	\$334,750	\$93,178	\$61,473	\$48,886	\$53,042	\$66,346	\$83,727	\$102,693
Professional & Technical Services	\$7,755,000	\$1,793,368	\$3,689,223	\$3,656,099	\$3,066,528	\$427,659	\$215,173	\$107,230	\$79,950	\$94,489	\$138,932	\$195,438
Management of Companies & Enterprises	\$245,600	\$187,533	\$409,651	\$405,456	\$327,234	\$41,939	\$4,853	(\$8,673)	(\$5,382)	\$7,497	\$23,401	\$40,658
Administrative & Waste Remed Services	\$1,726,000	\$438,292	\$993,580	\$993,855	\$829,045	\$126,269	\$71,990	\$50,854	\$53,816	\$69,719	\$92,161	\$116,979
Educational Services	\$128,700	\$107,719	\$250,431	\$249,016	\$206,523	\$36,122	\$25,885	\$22,074	\$24,602	\$32,985	\$42,408	\$52,431
Health Care & Social Assistance	\$570,300	\$588,065	\$1,268,259	\$1,395,078	\$1,284,953	\$521,533	\$357,491	\$269,688	\$238,285	\$238,423	\$261,763	\$295,289
Arts, Entertainment, & Recreation	\$220,100	\$159,822	\$357,462	\$358,708	\$298,420	\$53,155	\$24,062	\$9,657	\$6,727	\$11,807	\$20,288	\$30,314
Accommodation & Food Services	\$478,300	\$372,236	\$851,789	\$843,857	\$698,044	\$139,070	\$99,911	\$81,998	\$84,964	\$97,083	\$117,387	\$139,791
Other Services	\$690,900	\$473,613	\$1,090,191	\$1,080,357	\$901,973	\$164,411	\$110,852	\$80,816	\$71,880	\$78,342	\$93,618	\$110,546
Total	\$26,352,707	\$22,776,856	\$53,365,371	\$53,165,103	\$44,671,315	\$5,362,932	\$3,377,932	\$2,431,543	\$2,202,659	\$2,402,349	\$2,838,625	\$3,383,338

kcICON Project



ANNUAL INDUSTRY IMPACTS (2007\$)

Employment	13-YEARS	14-YEARS	15-YEARS	16-YEARS	17-YEARS	18-YEARS	19-YEARS	20-YEARS	21-YEARS	22-YEARS	23-YEARS	24-YEARS	25-YEARS
Farm	0	0	0	0	0	0	0	0	0	0	0	0	0
State & Local Government	19	19	19	19	19	19	19	19	18	18	18	18	18
Federal Civilian Government	0	0	0	0	0	0	0	0	0	0	0	0	0
Federal Military Government	0	0	0	0	0	0	0	0	0	0	0	0	0
Agriculture, Forestry, & Fishing	0	0	0	1	1	1	1	1	0	0	0	0	0
Mining	0	0	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0	0	0
Construction	2	3	4	5	5	5	5	5	5	5	5	4	4
Manufacturing	7	7	8	8	9	9	9	9	8	8	8	7	7
Wholesale Trade	3	3	3	3	3	3	3	3	3	3	3	3	3
Retail Trade	12	13	14	14	14	14	14	13	13	12	12	11	11
Transportation & Warehousing	1	1	2	2	2	2	2	2	2	2	2	2	1
Information	1	2	2	2	2	2	2	2	2	2	2	2	2
Finance & Insurance	6	7	8	8	9	9	9	9	8	8	8	8	8
Real Estate, Rental, & Leasing	4	5	5	5	6	6	6	5	5	5	5	5	5
Professional & Technical Services	4	5	5	6	6	6	6	6	6	6	6	5	5
Management of Companies & Enterprises	1	1	1	1	1	1	1	1	1	1	1	1	1
Administrative & Waste Remed Services	6	6	7	7	7	7	7	7	7	7	7	7	6
Educational Services	2	3	3	3	3	3	3	3	3	3	3	3	3
Health Care & Social Assistance	9	10	11	12	12	12	13	13	13	13	14	14	14
Arts, Entertainment, & Recreation	2	2	2	2	2	2	2	2	2	2	2	2	2
Accommodation & Food Services	9	10	10	11	11	11	11	11	11	10	10	10	10
Other Services	5	6	6	6	6	7	7	6	6	6	6	6	6
Total	95	104	112	116	118	119	119	118	116	114	111	108	105

Labor & Proprietor Income	13-YEARS	14-YEARS	15-YEARS	16-YEARS	17-YEARS	18-YEARS	19-YEARS	20-YEARS	21-YEARS	22-YEARS	23-YEARS	24-YEARS	25-YEARS
Farm	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State & Local Government	\$1,039,824	\$1,045,912	\$1,057,405	\$1,063,033	\$1,069,726	\$1,073,505	\$1,078,979	\$1,082,851	\$1,075,000	\$1,070,902	\$1,062,229	\$1,054,871	\$1,043,363
Federal Civilian Government	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal Military Government	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Agriculture, Forestry, & Fishing	\$12,617	\$13,834	\$14,826	\$15,681	\$16,208	\$16,467	\$16,597	\$16,593	\$16,404	\$16,037	\$15,574	\$15,256	\$14,617
Mining	\$1,262	\$1,443	\$1,656	\$1,818	\$1,932	\$2,000	\$2,028	\$1,941	\$1,894	\$1,883	\$1,802	\$1,592	\$1,423
Utilities	\$18,790	\$22,235	\$26,004	\$28,284	\$29,809	\$30,933	\$31,538	\$31,060	\$30,301	\$30,121	\$28,701	\$27,724	\$26,776
Construction	\$75,159	\$152,081	\$221,277	\$272,877	\$305,371	\$328,765	\$335,220	\$337,577	\$322,500	\$306,766	\$286,151	\$269,560	\$245,242
Manufacturing	\$478,757	\$545,953	\$606,931	\$649,142	\$686,689	\$697,165	\$704,202	\$693,836	\$688,288	\$673,774	\$646,351	\$619,792	\$596,285
Wholesale Trade	\$193,444	\$217,299	\$242,467	\$256,674	\$266,274	\$268,409	\$270,343	\$266,104	\$258,468	\$248,220	\$239,372	\$230,280	\$217,300
Retail Trade	\$395,279	\$431,822	\$471,733	\$488,805	\$497,155	\$499,893	\$497,351	\$488,819	\$476,885	\$457,371	\$443,945	\$419,167	\$402,587
Transportation & Warehousing	\$15,309	\$26,479	\$38,426	\$45,904	\$52,997	\$56,638	\$57,665	\$56,263	\$56,604	\$52,434	\$48,964	\$44,571	\$40,877
Information	\$50,802	\$71,270	\$89,414	\$104,744	\$113,588	\$119,422	\$120,747	\$120,146	\$117,812	\$112,120	\$107,193	\$101,871	\$94,679
Finance & Insurance	\$376,453	\$462,437	\$539,332	\$589,685	\$627,149	\$647,460	\$658,221	\$657,577	\$654,113	\$642,775	\$625,814	\$609,221	\$588,689
Real Estate, Rental, & Leasing	\$121,787	\$139,550	\$154,373	\$164,879	\$171,937	\$174,808	\$175,673	\$173,797	\$169,794	\$164,291	\$158,593	\$151,999	\$143,835
Professional & Technical Services	\$253,279	\$308,291	\$363,075	\$400,875	\$430,272	\$446,960	\$454,141	\$451,270	\$448,286	\$437,309	\$427,630	\$408,540	\$391,193
Management of Companies & Enterprises	\$55,669	\$70,615	\$82,814	\$91,185	\$95,925	\$98,507	\$98,513	\$98,452	\$96,049	\$92,585	\$89,223	\$84,902	\$78,673
Administrative & Waste Remed Services	\$141,927	\$165,680	\$186,817	\$201,692	\$213,879	\$217,929	\$220,457	\$222,101	\$219,557	\$213,069	\$208,395	\$201,071	\$192,992
Educational Services	\$64,024	\$74,688	\$84,134	\$91,185	\$97,182	\$101,283	\$105,126	\$104,905	\$105,761	\$105,394	\$103,941	\$103,484	\$101,406
Health Care & Social Assistance	\$347,921	\$396,507	\$442,623	\$488,805	\$519,846	\$551,600	\$586,289	\$611,854	\$622,337	\$642,775	\$669,472	\$666,527	\$683,097
Arts, Entertainment, & Recreation	\$41,060	\$51,947	\$61,284	\$66,921	\$71,315	\$74,816	\$75,963	\$75,898	\$74,644	\$72,524	\$70,454	\$68,155	\$65,705
Accommodation & Food Services	\$162,140	\$184,690	\$206,062	\$215,318	\$225,258	\$229,032	\$231,291	\$231,504	\$228,130	\$223,129	\$218,721	\$212,755	\$205,417
Other Services	\$130,106	\$151,440	\$166,322	\$177,150	\$184,242	\$188,364	\$191,609	\$188,731	\$188,140	\$183,533	\$179,016	\$175,089	\$168,685
Total	\$3,975,607	\$4,534,174	\$5,056,974	\$5,414,657	\$5,676,754	\$5,823,956	\$5,911,954	\$5,911,277	\$5,850,968	\$5,747,013	\$5,621,540	\$5,466,424	\$5,302,843